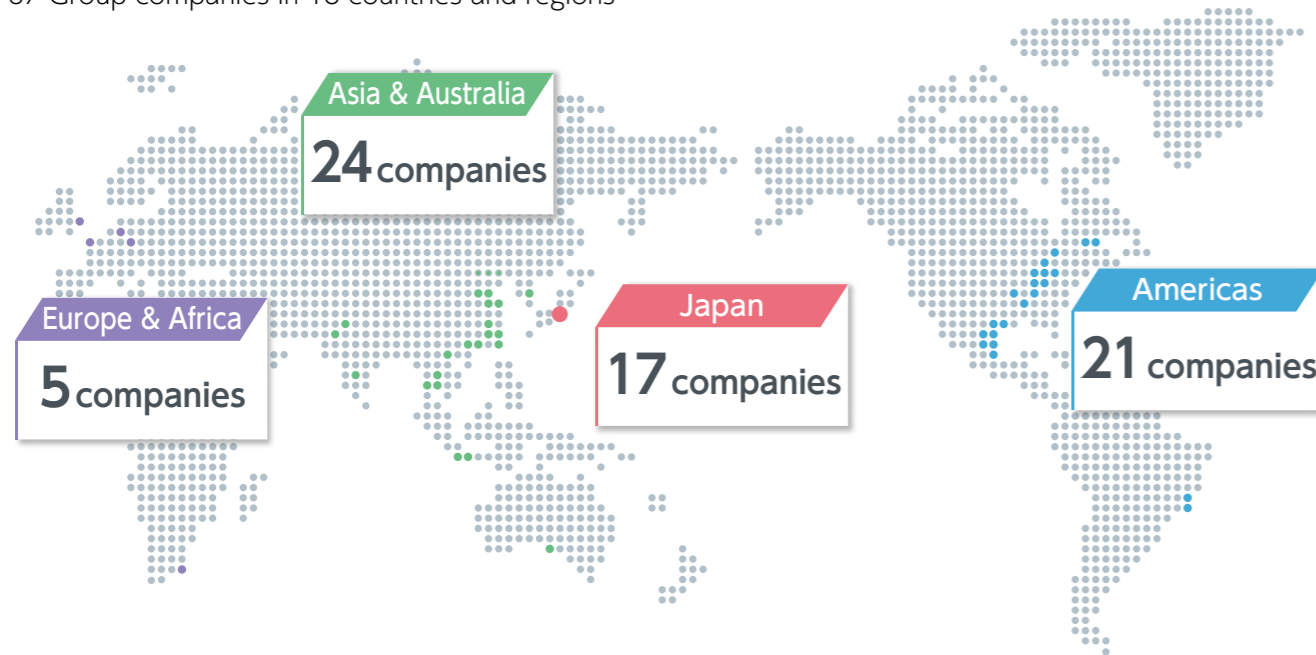
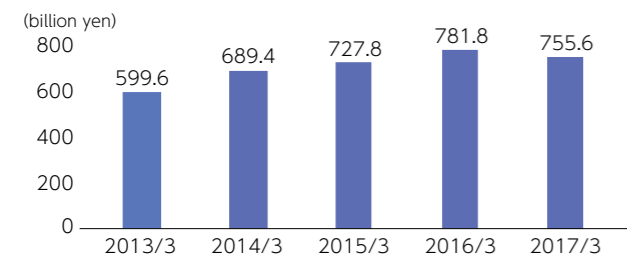


Established June 15, 1949 Number of employees 36,679 (as of March 31, 2017, consolidated)  
 Capital ¥28 billion Sales ¥755.6 billion (FY2016, consolidated)

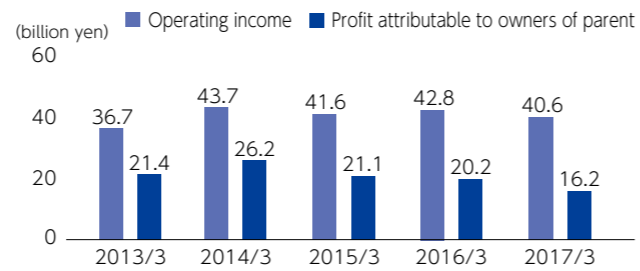
Global Network  
 67 Group companies in 18 countries and regions



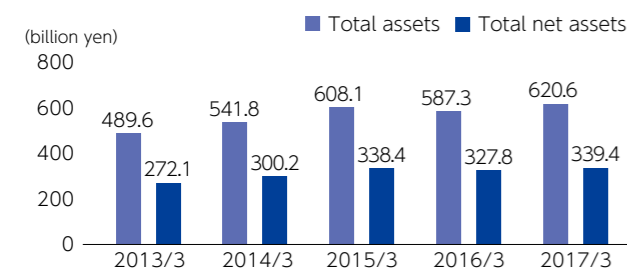
Sales (consolidated)



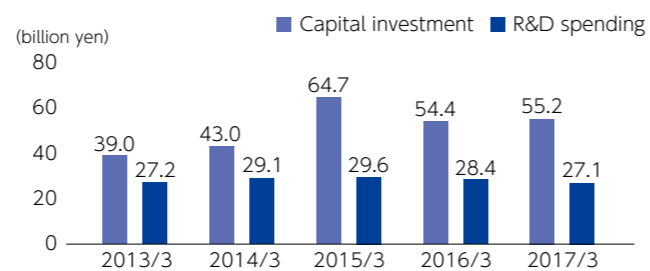
Operating income / Profit attributable to owners of parent (consolidated)



Total assets / Total net assets (consolidated)



Capital investment / R&D spending (consolidated)



## Summary of Financial Results

### Consolidated Balance Sheet

Item	(Unit : million yen rounded down)		Item	(Unit : million yen rounded down)	
	As of March 31, 2017	As of March 31, 2016		As of March 31, 2017	As of March 31, 2016
<b>Assets</b>			<b>Liabilities</b>	281,237	259,530
Current assets	305,273	281,212	Current liabilities	170,574	162,592
Fixed assets	315,425	306,160	Long-term liabilities	110,663	96,937
Property, plant and equipment	245,666	241,408	<b>Net assets</b>	339,461	327,843
Intangible assets	2,324	2,401	Shareholders' equity	311,127	301,756
Investments and other assets	67,434	62,350	Accumulated other comprehensive income	3,752	2,192
<b>Total assets</b>	<b>620,699</b>	<b>587,373</b>	Minority interests in consolidated subsidiaries	24,582	23,894
			<b>Total liabilities and net assets</b>	<b>620,699</b>	<b>587,373</b>

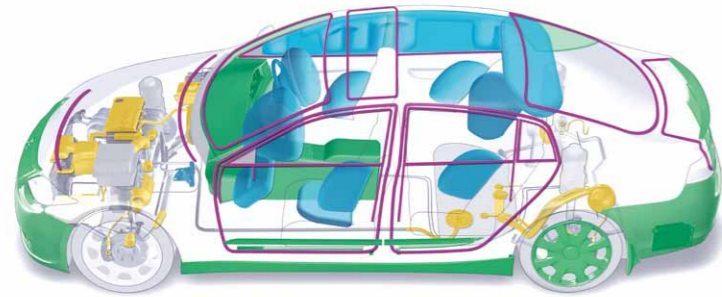
### Consolidated Statements of Income

Item	(Unit : million yen rounded down)	
	FY 2016	FY 2015
<b>Net sales</b>	755,601	781,886
Cost of sales	657,946	680,583
<b>Gross profit</b>	97,655	101,303
Selling, general and administrative expenses	56,979	58,479
<b>Operating income</b>	40,675	42,824
Non-operating revenue	4,891	4,916
Non-operating expenses	6,559	6,250
<b>Ordinary income</b>	39,007	41,490
Extraordinary income	—	—
Extraordinary losses	7,718	4,780
<b>Income before income taxes and minority interests</b>	31,288	36,710
Total income taxes	12,274	13,667
Income attributable to non-controlling interests	2,780	2,787
<b>Profit attributable to owners of parent</b>	<b>16,233</b>	<b>20,255</b>

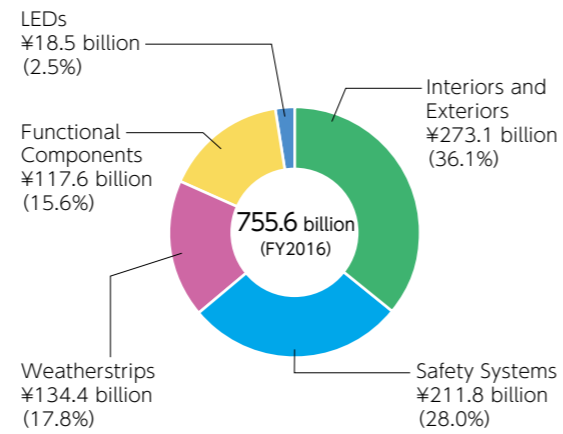
### Consolidated Statement of Cash Flow

Item	(Unit : million yen rounded down)	
	FY 2016	FY 2015
<b>Net cash provided by operating income</b>	60,401	77,765
<b>Net cash used in investing activities</b>	△82,131	△56,261
<b>Net cash provided by (used in) financing activities</b>	14,794	△24,736
Effect of exchange rate changes on cash and cash equivalents	△1,350	△3,591
<b>Increase or decrease in cash and cash equivalents</b>	<b>△8,284</b>	<b>△6,822</b>
Cash and cash equivalents at beginning of fiscal year	78,203	85,078
Increase or decrease in beginning cash and cash equivalents with changes in consolidated subsidiaries' accounting terms	—	△52
<b>Cash and cash equivalents at end of period</b>	<b>69,918</b>	<b>78,203</b>

Development and production of rubber and plastic automotive parts and LEDs.



Sales by business segment (sales percentages)



## Non-automotive Field

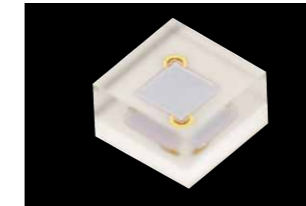
In addition to LEDs with world-class energy efficiency and compactness, we are developing and producing products for air purifiers and other new fields using the technology we have cultivated for automotive parts.

### General Industry Products

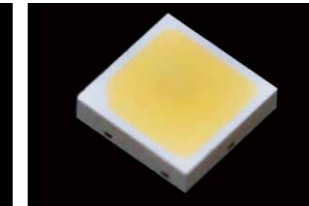


Air purifiers

### LEDs



Glass-encapsulated ultraviolet LEDs (LEDs for industry)

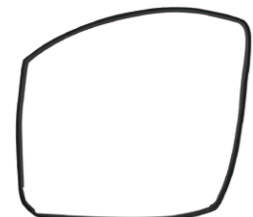


High-efficiency top view package LEDs (LEDs for lighting)

## Automotive parts

### Weatherstrips

These parts are fitted to door and window frames to block gaps and shut out wind, rain and noise. They are essential to comfortable vehicle interiors.



Opening trim weatherstrips



Door glass runs



### Interiors and Exteriors

These parts contribute to comfortable and attractive interior spaces and outer appearance.



Radiator grilles



Console boxes



Instrument panels / component parts

### Functional Components

These parts support the basic vehicle functions of running, turning and stopping. We provide high quality for these important safety parts.



Capless fuel fillers



Turbo ducts



Brake hoses



Turbo duct filler pipes

### Safety Systems

Toyota Gosei airbags provide full 360° coverage to protect passengers from impacts from every side. Driver-side airbags are housed in our stylish steering wheels.



Steering wheels (with built-in airbags)



Pop-up hood actuators



Airbags